

MAYOR OF LONDON

Tony Arbour AM

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Tony Arbour

Confirmation Hearings – London Fire and Emergency Planning Authority (LFEPA) and Transport for London (TfL)

Further to your letter of 31 May, I have set out further details on the roles of the Chair of the London Fire and Emergency Planning Authority (LFEPA) and the Deputy Chair of Transport for London (TfL) ahead of your meeting on 9 June 2016. I have also included information on the priorities of both bodies moving forward.

London Fire and Emergency Planning Authority

In terms of the role and responsibilities of the Chair of LFEPA, you will be aware that the legislation sets out very little by way of the duties involved. It is clear that the Chair should preside over full meetings of the Authority. Beyond that, it would seem to rely, at least in part, on what other LFEPA Members are prepared to allow the Chair to do on their behalf.

For my part, I would look for the Chair to:

- Lead on the review of resourcing for the capital's fire service which I have commissioned;
- Brief me on the key issues arising in the fire and rescue field; and
- Work constructively with all partner bodies, especially the Home Office, to ensure that LFEPA has constructive and effective relationships with them.

In terms of the key issues and priorities for the fire service for 2016/17 and beyond, I would highlight the need to:

- In line with the provisions of the Policing and Crime Bill, make preparations to move to a new governance structure in April 2017, a structure which will better reflect the Mayoral model in place in London;
- Gain stakeholder agreement for the key aspects of the Sixth London Safety Plan (LSP6), balancing the need for efficiencies with Londoners' legitimate concerns about fire response times and public safety; and

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- See what scope there is for further shared service arrangements in the light of the new structures coming into place and of the likely level of resources available for the fire service in the future.

Transport for London

The roles and responsibilities of the TfL Board are set out in the GLA Act and Standing Orders. The Board discharges these largely through its Committees and Panels as well as at full meetings of the Board. Specifically the Board:

- Sets policy, approves the budget and business plan, agrees the strategic direction of TfL and oversees the performance of the executive team;
- Ensures effective implementation of the Mayor's Transport Strategy through scrutinising management decisions and approving certain financial decisions; and
- Provides strategic expertise on areas that add value to TfL and provides support to management.

The Deputy Chair is expected to oversee the smooth running of the TfL Board, ensuring that Board members add value through providing strategic guidance and expanding their stewardship role; defined as shaping the business, helping to guide strategy, and contributing to the setting of performance targets within the statutory context the Board and TfL operate in.

My priorities for the Deputy Chair, working with the Board and the Transport Commissioner, will be to ensure that TfL:

- Creates a transport network which offers passengers a world-class and affordable experience;
- Modernises TfL, turning it into a more efficient, public sector organisation;
- Makes London a safe capital for cycling and walking and actively promotes good health;
- Plans and delivers the infrastructure and new capacity for the future;
- Provides better services across the network;
- Keeps London's roads moving;
- Supports the improvements of London's public realm and environment – with a special focus on improving London's air quality; and
- Actively supports the regeneration of London, especially the development of more affordable housing.

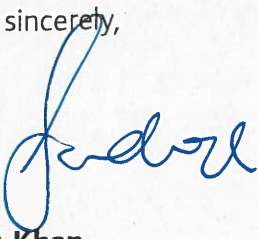
The Deputy Chair will also be involved in recruiting members to the TfL Board and must ensure that, in line with the independent Board effectiveness review (undertaken by Deloitte's LLP specialist Board Advisory Team in 2015), the Board:

- Is more representative of Londoners, specifically through improving its gender and ethnic diversity; and
- Has the appropriate mix of knowledge, skills and experience; specifically IT knowledge and expertise (including big data, data analytics and mobile communications) and expertise in retail and customer service. Other skills could also include urban space planning, train engineering and manufacturing; and treasury and government funding as well as health and safety and change management.

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I look forward to hearing the outcome of the confirmation hearings committee.

Yours sincerely,



Sadiq Khan
Mayor of London